# **Consolidated Results**

for quarter and nine months ended December 31, 2014



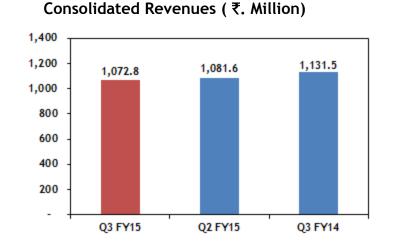


## Safe Harbor Clause

Certain statements in this release concerning our future growth prospects are forward-looking statements, which involve a number of risks, and uncertainties that could cause actual results to differ materially from those in such forward-looking statements due to risks or uncertainties associated with our expectations with respect to, but not limited to, our ability to successfully implement our strategy and our growth and expansion plans, technological changes, our exposure to market risks, general economic and political conditions in India which have an impact on our business activities or investments, changes in the laws and regulations that apply to the Indian IT services industry, including with respect to tax incentives and export benefits, adverse changes in foreign laws, including those relating to outsourcing and immigration, increasing competition in and the conditions of the Indian and global IT services industry, the prices we are able to obtain for our services, wage levels in India for IT professionals, the loss of significant customers, the monetary and interest policies of India, inflation, deflation, unanticipated turbulence in interest rates, foreign exchange rates, equity prices or other rates or prices, the performance of the financial markets in India and globally, changes in domestic and foreign laws, regulations and taxes and changes in competition in the information technology/telecommunication industries. Additional risks that could affect our future operating results are more fully described in our Red Herring filing. The company does not undertake to update any forward-looking statement that may be made from time to time by or on behalf of the Company. Previous period/year amounts have been re-grouped /re-arranged, wherever necessary to conform to the current period's/year's presentation.

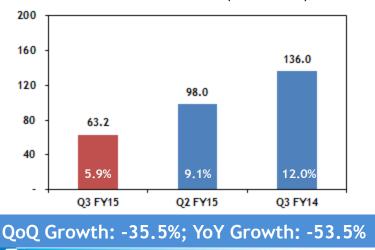


### Performance Snapshot - Q3 FY15 - Consolidated



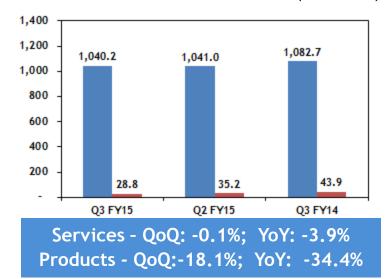
### QoQ Growth: -0.8%; YoY Growth: - 5.2%

Consolidated EBITDA (₹. Million)

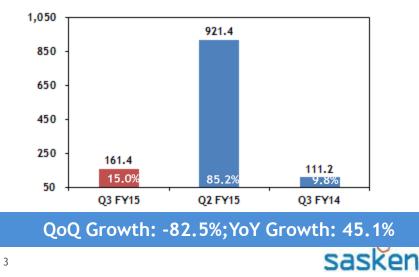


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Services - Products Revenue Mix (₹. Million)



#### Consolidated PAT *incl. exceptional item* (₹. Million)



## Income Statement Summary - Q3 FY15 - Consolidated

(₹. Million)

	Q3 FY15	%	Q2 FY15	%	Q3 FY14	%	Grow	th over
							Q2 FY15	Q3 FY14
Revenues	1,072.78	100.0%	1,081.64	100.0%	1,131.49	100.0%	-0.8%	-5.2%
Cost of Revenue	813.58	75.8%	783.78	72.5%	778.39	68.8%	-3.8%	-4.5%
Gross Profit	259.20	24.2%	297.85	27.5%	353.10	31.2%	-13.0%	-26.6%
SG&A	196.03	18.3%	199.88	18.5%	217.14	19.2%	1.9%	9.7%
EBITDA	63.17	5.9%	97.97	9.1%	135.96	12.0%	-35.5%	-53.5%
Depreciation and amortisation expense	29.58	2.8%	29.51	2.7%	30.78	2.7%	-0.2%	3.9%
EBIT	33.59	3.1%	68.46	6.3%	105.18	9.3%	-50.9%	-68.1%
Other Income	55.72	5.2%	70.62	6.5%	63.53	5.6%	-21.1%	-12.3%
Interest Expense	0.33	0.0%	0.40	0.0%	0.58	0.1%	17.5%	43.1%
PBT before exceptional items	88.98	8.3%	138.68	12.8%	168.13	14.8%	-35.8%	-47.1%
Exepectional Items	(135.41)	-12.6%	(1,632.82)	-151.0%			-91.7%	
PBT after exceptional items	224.39	20.9%	1,771.50	163.8%	168.13	14.8%	-87.3%	33.5%
Taxes	63.04	5.9%	850.08	78.6%	56.91	5.0%	92.6%	-10.8%
ΡΑΤ	161.35	15.0%	921.42	85.2%	111.22	9.8%	-82.5%	45.1%



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## Segmental Results - Q3 FY15 - Consolidated

(₹. Million)

	Q3 FY15	Q2 FY15	Q3 FY14	Growt	h over
		_	-	Q2 FY15	Q3 FY14
				(QoQ)	(YoY)
Revenues	1,072.78	1,081.64	1,131.49	-0.8%	-5.2%
Services	1,040.25	1,041.00	1,082.66	-0.1%	-3.9%
Products	28.82	35.19	43.92	-18.1%	-34.4%
Automotive, Utilities and Industrial	3.72	5.45	4.91	-31.7%	-24.2%
EBITDA	63.17	97.97	135.96	-35.5%	-53.5%
Services	69.96	91.81	163.95	-23.8%	-57.3%
Products	(4.26)	7.14	(26.65)	159.7%	-84.0%
Automotive, Utilities and Industrial	(2.53)	(0.98)	(1.34)	-158.2%	-88.8%
EBITDA %	5.9%	9.1%	12.0%		
Services	6.7%	8.8%	15.1%		
Products	-14.8%	20.3%	-60.7%		
Automotive, Utilities and Industrial	-68.0%	-18.0%	-27.3%		
Depreciation and Amortization %	2.7%	2.7%	2.7%		
Services	2.8%	2.8%	2.8%		
Products	1.9%	1.8%	1.5%		
Automotive, Utilities and Industrial	0.5%	0.4%	2.4%		
EBIT%	3.2%	6.3%	9.3%		
Services	3.9%	6.0%	12.3%		
Products	-16.7%	18.5%	-62.2%		
Automotive, Utilities and Industrial	-68.5%	-18.4%	-29.7%		



The above results excludes impact of exceptional items except where explicitly stated.

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# Income Statement Summary - Q3 FY15 - Consolidated

### Nature wise

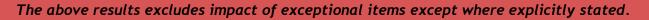
(₹. Million)

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Particulars	Q3 FY15	%	Q2 FY15	%	Q2 FY14	%	Growth	over
							Q2 FY15	Q2 FY14
Revenue from Operations	1,072.78	100.0%	1,081.64	100.0%	1,131.49	100.0%	-0.8%	-5.2%
Other Income	55.72	5.2%	70.62	6.5%	63.53	5.6%	-21.1%	-12.3%
Total Revenue	1,128.50	105.2%	1,152.26	106.5%	1,195.02	105.6%	-2.1%	-5.6%
Employee benefit expense	809.88	75.5%	802.09	74.2%	764.51	67.6%	-1.0%	-5.9%
Increase/(decrease) of work-in-progress, stores	4.42	0.4%	(5.82)	-0.5%	10.30	0.9%	175.9%	57.1%
Other expenses	195.32	18.2%	187.40	17.3%	220.72	19.5%	-4.2%	11.5%
Depreciation and amortization expense	29.58	2.8%	29.51	2.7%	30.78	2.7%	-0.2%	3.9%
Finance cost	0.33	0.0%	0.40	0.0%	0.58	0.1%	17.5%	43.1%
Total Expenses	1,039.52	96.9%	1,013.58	93.7%	1,026.89	90.8%	-2.6%	-1.2%
Profit/(loss) before tax	88.98	8.3%	138.68	12.8%	168.13	14.8%	-35.8%	-47.1%
Exceptional Items	(135.41)	-12.6%	(1,632.82)	-151.0%			-91.7%	
PBT after exceptional items	224.39	20.9%	1,771.50	163.7%	168.13	14.8%	-87.3%	33.5%
Tax Expenses	63.04	5.9%	850.08	78.6%	56.91	5.0%	92.6%	-10.8%
Profit After Tax	161.35	15.0%	921.42	85.2%	111.22	9.8%	-82.5%	45.1%

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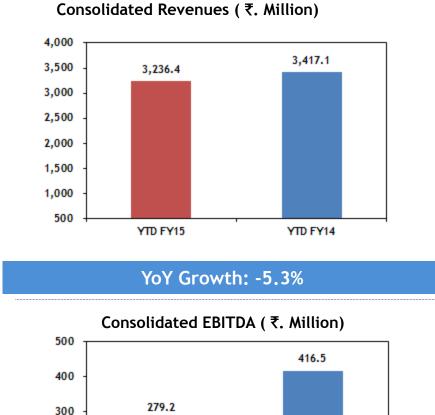
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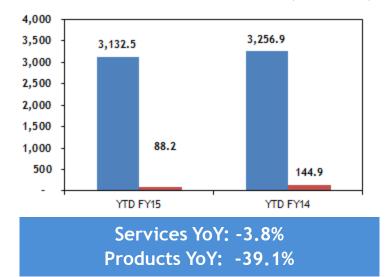
### Performance Snapshot - YTD FY15 - Consolidated

12.2%

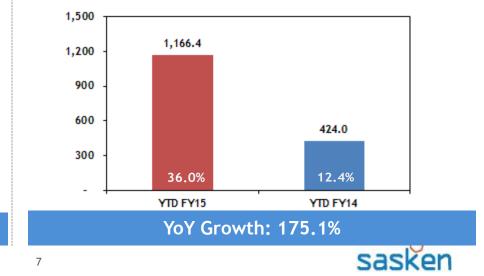
YTD FY14



#### Services - Products Revenue Mix (₹. Million)



#### Consolidated PAT *incl. exceptional item* (₹. Million)



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YoY Growth: -32.9%

8.6%

YTD FY15

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# Income Statement Summary - YTD FY15 - Consolidated

(₹. Million)	)
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	YTD FY15	%	YTD FY14	%	Growth over
					YTD FY14
Revenues	3,236.36	100.0%	3,417.13	100.0%	-5.3%
Cost of Revenue	2,371.71	73.3%	2,381.36	<b>69.7</b> %	0.4%
Gross Profit	864.65	26.7%	1,035.77	30.3%	-16.5%
SG&A	585.45	18.1%	619.51	18.1%	5.5%
EBITDA	279.20	8.6%	416.26	12.2%	-32.9%
Depreciation and amortisation expense	94.30	2.9%	100.88	3.0%	6.5%
EBIT	184.90	5.7%	315.38	9.2%	-41.4%
Other Income	150.40	4.6%	285.80	8.4%	-47.4%
Interest	1.14	0.0%	1.88	0.1%	39.4%
PBT	334.15	10.3%	599.30	17.5%	-44.2%
Exepectional Items	(1,768.23)	-54.6%			
PBT after exceptional items	2,102.38	65.0%	599.30	17.5%	250.8%
Taxes	936.01	28.9%	175.31	5.1%	-433.9%
ΡΑΤ	1,166.37	36.0%	423.99	12.4%	175.1%
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# Segmental Results - YTD FY15 - Consolidated

#### (₹. Million)

	YTD FY15	YTD FY14	Growth over
			YTD FY14
			(YoY)
Revenues	3,236.36	3,417.13	-5.3%
Services	3,132.51	3,256.90	-3.8%
Products	88.17	144.87	-39.1%
Automotive, Utilities and Industrial	15.68	15.36	2.1%
EBITDA	279.20	416.26	-32.9%
Services	280.27	452.92	-38.1%
Products	2.83	(30.97)	109.1%
Automotive, Utilities and Industrial	(3.91)	(5.69)	31.3%
EBITDA %	8.6%	12.2%	
Services	8.9%	13.9%	
Products	3.2%	-21.4%	
Automotive, Utilities and Industrial	-24.9%	-37.0%	
Depreciation and Amortization %	2.9%	3.0%	
Services	2.9%	3.0%	
Products	2.6%	1.5%	
Utilities and Industrial	0.5%	2.3%	
EBIT%	5.7%	9.2%	
Services	6.0%	10.9%	
Products	0.6%	-22.9%	
Automotive, Utilities and Industrial	-25.5%	-39.3%	



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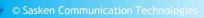


# Income Statement Summary - YTD FY15 - Consolidated

### Nature wise

(₹. Million)

Particulars	YTD FY15	%	YTD FY14	%	Growth Over
	2.224.24	400.0%	2 447 42	400.0%	YTD FY14
Revenue from Operations	3,236.36	100.0%	3,417.13	100.0%	-5.3%
Other Income	150.40	4.6%	285.80	8.4%	-47.4%
Total Revenue	3,386.75	104.6%	3,702.93	108.4%	-8.5%
Employee benefit expense	2,383.93	73.7%	2,273.93	66.5%	-4.8%
Increase/(decrease) of work-in-progress, stores	5.66	0.2%	22.94	0.7%	75.3%
Other operational expense	567.56	17.5%	704.00	20.6%	19.4%
Depreciation and amortization expense	94.30	2.9%	100.88	3.0%	6.5%
Finance cost	1.14	0.0%	1.88	0.1%	39.4%
Total Expenses	3,052.60	94.3%	3,103.63	90.8%	1.6%
Profit/(loss) before tax	334.15	10.3%	599.30	17.5%	-44.2%
Exceptional items	(1,768.23)	-54.6%			
PBT after exceptional items	2,102.38	65.0%	599.30	17.5%	250.8%
Tax Expenses	936.01	28.9%	175.31	5.2%	-433.9%
Profit After Tax	1,166.37	36.0%	423.99	12.4%	175.1%
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# Balance Sheet Summary - Consolidated

(₹. Million)

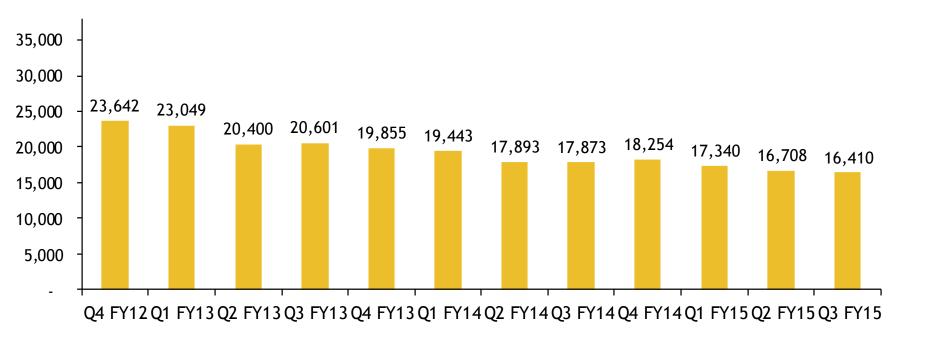
	December 31, 2014	%	March 31, 2014	%
EQUITY AND LIABILITIES				
Share Capital	213.40	3.8%	212.78	4.3%
Reserves and surplus	4,356.25	76.6%	3,826.96	76.9%
Money received against share warrants	-	0.0%	36.08	0.7%
Advance Received against Share Warrants	36.08	0.6%	-	0.0%
Non-current liabilities	65.64	1.2%	77.10	1.5%
Current liabilities	1,009.72	17.8%	825.31	16.6%
Total	5,681.09	100.0%	4,978.23	100.0%
ASSETS				
Non current assets				
Fixed assets (net)	434.92	7.7%	1,268.61	25.5%
Non current investments	519.65	9.1%	299.55	6.0%
Deferred tax assets (net)	127.24	2.2%	111.77	2.3%
Other Non current assets	553.35	9.7%	580.07	11.7%
Current assets				
Current investments	1,374.93	24.2%	1,035.55	20.8%
Inventories	15.76	0.3%	20.94	0.4%
Trade receivables	678.61	12.0%	927.61	18.6%
Cash and bank balances	1,607.82	28.3%	340.63	6.8%
Other current assets	368.81	6.5%	393.50	7.9%
Total	5,681.09	100.0%	4,978.23	100.0%



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## Revenue trend: Services (Consolidated)



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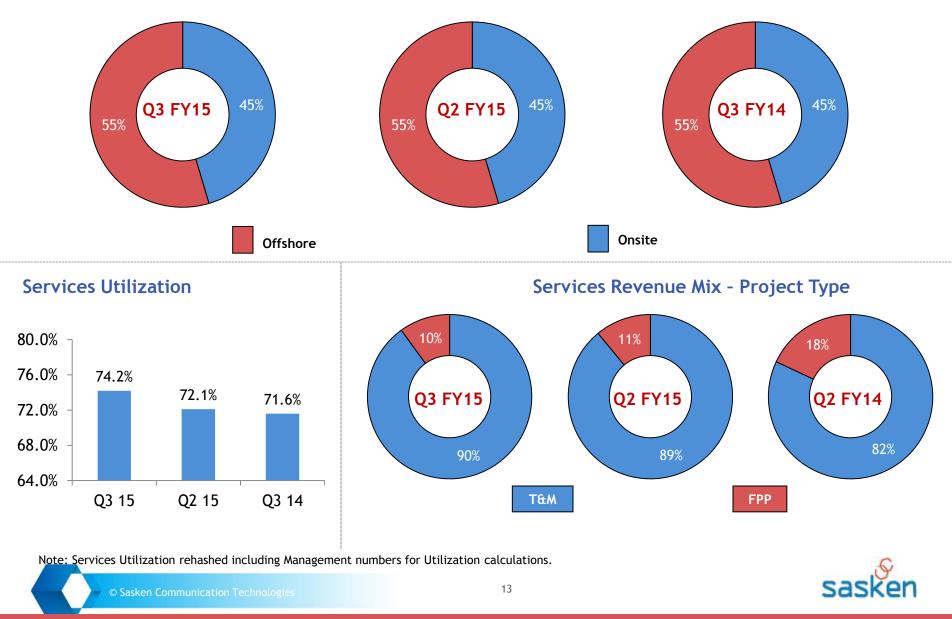
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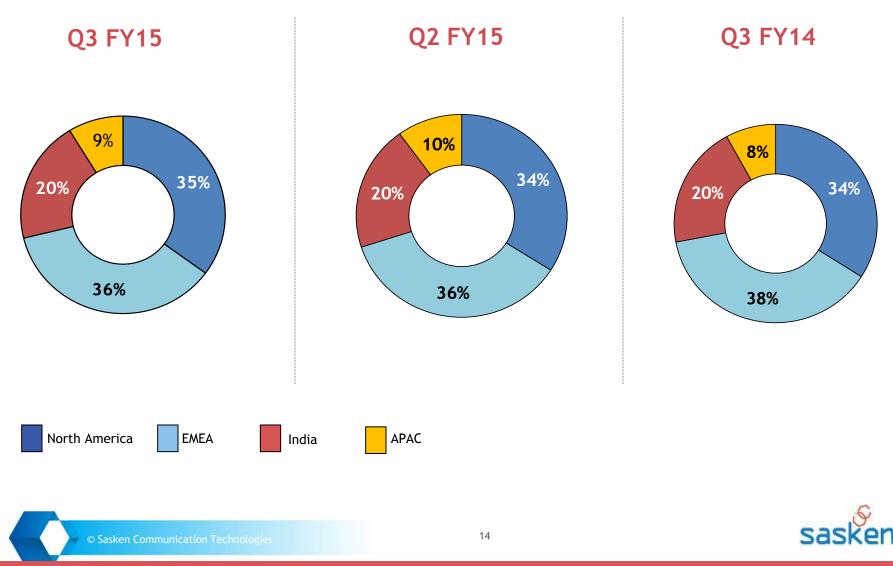
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### **Services Metrics**

#### **Services Revenue Mix - Delivery**



# **Geography Wise Revenue**



### **Customer Concentration**

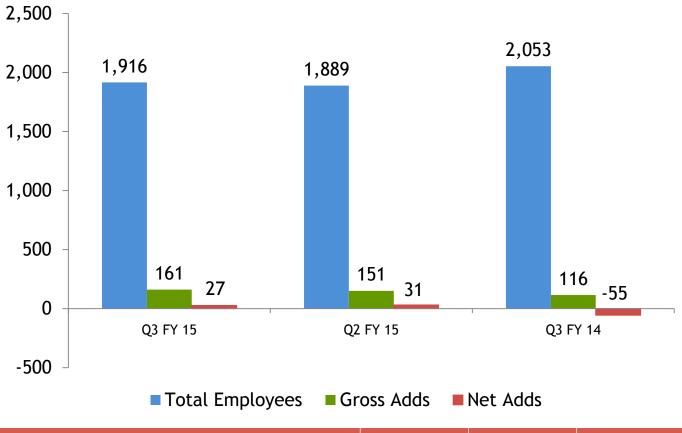




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### Human Resources Metrics



Attrition %	Q3 FY15	Q2 FY15	Q3 FY14
Attrition LTM %	24.8%	26.7%	31.4%
Annualised Attrition Quarterly %	<b>23.9</b> %	21.8%	28.3%



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